



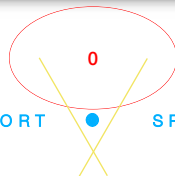
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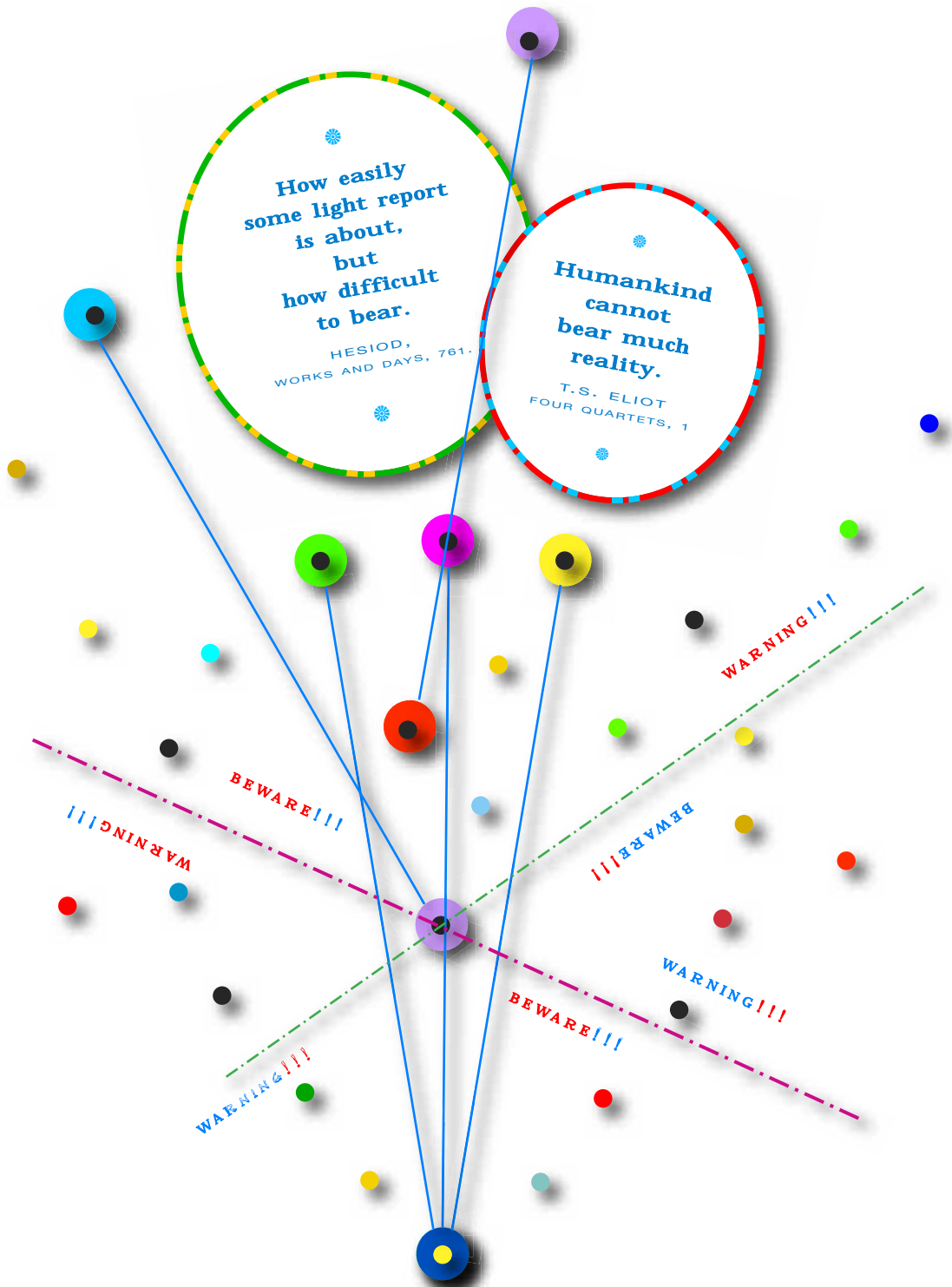
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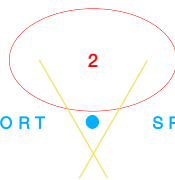


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**B E W A R E , W A R N I N G !**

THIS PUBLICATION MIGHT BE OCCASIONALLY HIGHLY ENLIGHTENING.

(-; HANDLE WITH CARE ;-)

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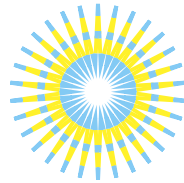
## C R E D I T S

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## C O L O P H O N



MEMBERS & PARTNERS



:: We promote the 10 principles of the UN Global Compact



:: We foster the UN Decade of Education for Sustainable Development (DESD)



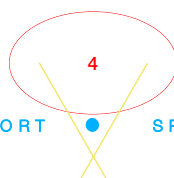
:: We are registered with the UNV Online Volunteering service



:: We fully support the UN MDGs



:: We endorse the Earth Charter Initiative



## VISION & MISSION



### *Empowering Transformation*

**S**PANDA FOUNDATION WAS ESTABLISHED IN THE HAGUE, THE NETHERLANDS, IN 2005 UNDER THE DUTCH LAW as a legally independent non-profit International Civil Society Organization (ICSO) for sustainable development.

Spanda aims to promote creative solutions and strategic resources to catalyze long-term systemic change, to foster individual and collective development and pursue initiatives that may serve the common good, advance human progress and enrich communities towards a more just and peaceful world.

The Foundation is committed to reach its aims by designing and implementing projects and practices that empower transformation and add social value. At the heart of the mission is an aspiration to contribute to the achievement of a higher state of consciousness.

### MAJOR PROGRAMME AREAS

CULTURE, EDUCATION, HEALTH & ENVIRONMENT, ECONOMICS AND RESEARCH.

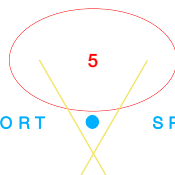
Spanda is a resource for innovative people and institutions worldwide, its core values embody some basic themes in all of its programmes:

- § Respect and appreciation for diversity of ideas and people;
- § Pursuit of social justice with understanding of and compassion for disenfranchised communities;
- § Support to initiatives that nurture and strengthen the capacities of current and future generations, regardless of race, beliefs, income, gender, family circumstances or ability;
- § Promotion of international development and co-operation to advance human achievement;
- § Pursuit of ethical and spiritual concerns to stimulate ongoing dialogue to gain increased awareness of ethical perspectives;
- § Protection and enhancement of a just and equitable quality of life for all species within the means of nature.

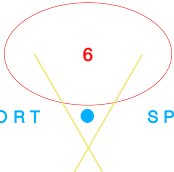
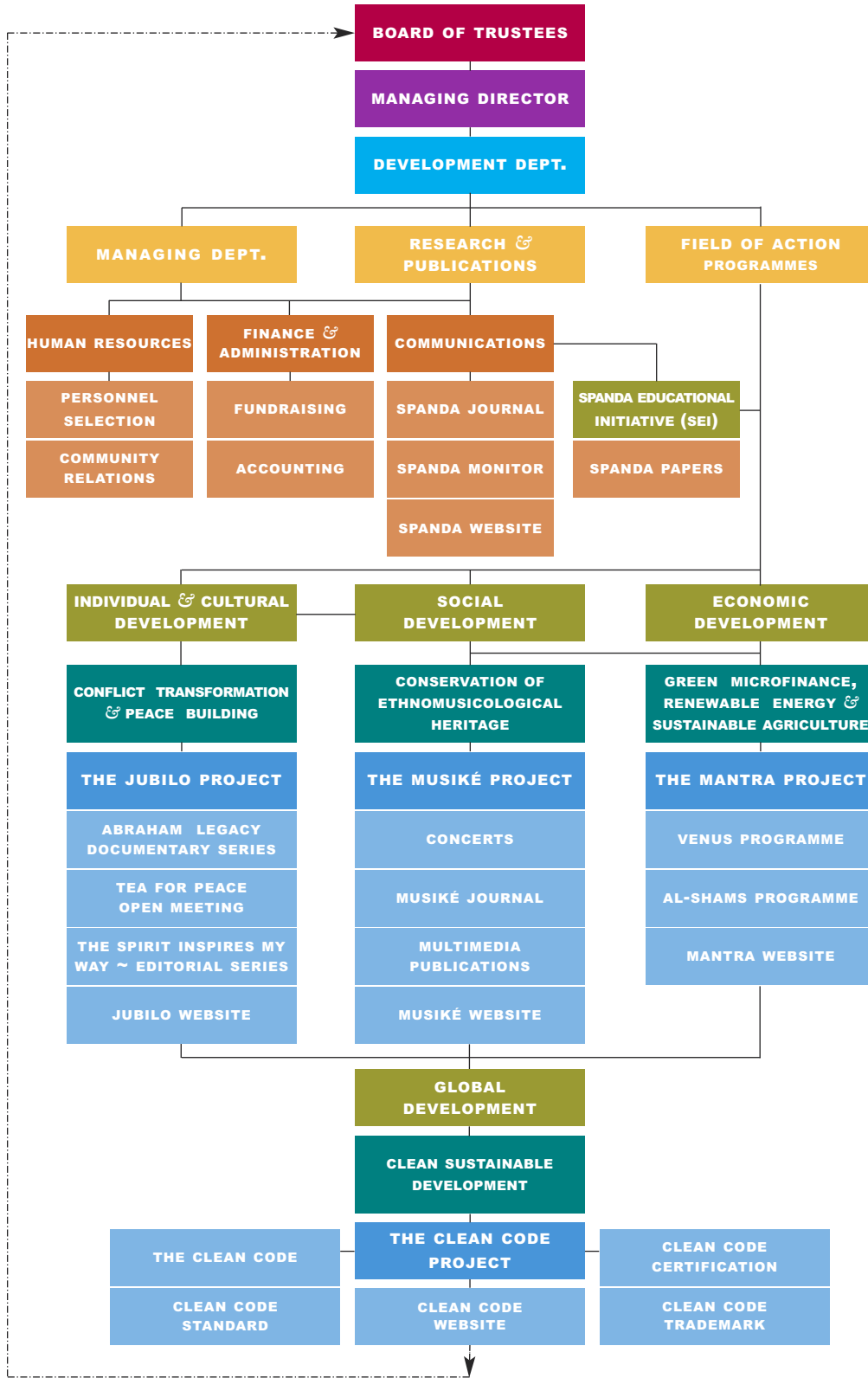
The Foundation work is carried out on a voluntary basis by people with personal mastery and from different professional backgrounds.

To reach its goals, Spanda is supported by donations from individuals, foundations, corporations, and public

INSTITUTIONS.



ORGANIGRAMME



## LETTER FROM THE CHAIRMAN OF THE BOARD



DEAR, FRIENDS, COLLEAGUES, DONORS, PARTNERS, THE COMMUNITY AND YOU WHO HAVE THE CHANCE TO read his Annual Report on Spanda activities in 2012.

Indeed, it has been a tough year. Amidst the convulsions of a transmusing world and a shifting consciousness, many of us felt the whip on the back while the vision was flickering. Eventually, the two met and I am glad to present you here our yearly Report, in the hope that you will find it informative, challenging, inspirational, enjoyable and conducive of real clean actions.

During the past year, Spanda activity to further the cutting edge of the becoming was, and still is, a priority. To shift Culture and Development to an advanced tire was, and still is, persistent and resilient. In the current social transitional mode many old models need to give way to the incoming phase, yet resistance is holding fast. A global systemic change is much in need: obsolete social, economic, spiritual, cultural and personal systems are all required to leap where quality and quantity merge to give rise to a united field of action from where clean acts can be performed. All acts embody the imprint of their origin: if emerged from the deepest human source, they will generate karma-free clean actions, exempt from further clearings; if rooted in any other soil instead, they will be earmarked with karmic constrains and pollinate farther debris in all ensuing events.

As here tangible results should be reported, or at least the intangible efforts made in implementing our mission, the question of how to foster and enforce clean actions was faced, expounded, engineered, designed, answered and disclosed in the Clean Code Project<sup>o</sup> Spanda started last spring, and that ever since informed the whole of its activity. In collision point with the current monocular sight on reality avoiding the depth of the binocular vision for sheer insanity, Spanda Clean Code is taking hold of the shift with the minimum possible disquiet of mind within the maximal change in perspective of the mesoteric perception. We are not in a hurry; we have patience, aware of as yet leaving plenty of karmic traces in our actions and endeavours. Labor never ends, gestation takes a while. In the meantime, we can only offer the pointer of a direction that should spring from the deepest common human soil, heading across the collective self and aloft.

<sup>o</sup> See p. 17.

Accordingly and notwithstanding the remarkable decrease in donations, we managed to advance with the seal of the Clean Code the unfolding Jubilo, Mantra and Mūsiké Project as reported in the following pages<sup>o</sup>.

<sup>o</sup> See pp. 11, 13, 15.

Now at 2013 already advanced, I would like to present you here a few firstlings nicely in progress, an array of tangible long-term assignments that, along all current activities, we would like to actualize with your intangible and tangible support<sup>o</sup>:

<sup>o</sup> Donate!

- The adoption of the Clean Code by the UN General Assembly;

- The implementation of The Saraswati & Critias Transcultural Encounters on Clean Sustainable Development. An e-learning e-edugame, a recent spinoff of the Jubilo Project<sup>o</sup> and,

<sup>o</sup> See p. 11.

- A new issue of the Spanda Journal dedicated to «Innovation». The Open Access version of the just released «Anarchy & Nonprofit. An Emerging Affair» issue, elaborated in 2012, is much in demand form our website<sup>o</sup>, as well as the previous «Consciousness & Development 2.0» winter release.

<sup>o</sup> <http://bit.ly/18trwWB>

Incidentally, we were unaware that refurbishing the Spanda website could take so much a time, work started already last year and we are now just halfway – as you all know, we are an exclusively volunteer entity: board members, interns and volunteers offer their work for free, in exchange of no economic tangible concern. Spanda advocates a not for profit global society, a mesoeconomy based on a nonprofit model. As never was anything great achieved without danger, so we are forging ahead, attentive not to fall in disdain in offering our sincere measure for an enlightening quantum leap in consciousness.

The right time for action is indeed the present<sup>o</sup>. A donation is an act of love, a vibration springing freely from within to find its accomplishment in a act void of karmic influences, not engendering further debris but valuable outcomes. If only all of our acts could clad this flavour of subtlety and grossness meeting in consciousness, we could easily enforce social justice, achieve equality and defeat poverty.

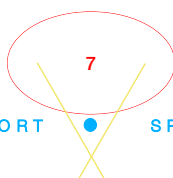
<sup>o</sup> Donate!

With all my best wishes,

Sincerely,

Sahlan L. Momo

Founder - Chairman of the Board.





SPANDA ACTIVITIES

PROGRAMME AREAS

THE CLEAN CODE PROJECT

JUBILO

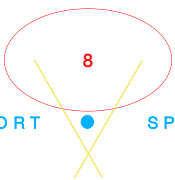
MUSIKÉ

MAITRA MICROFINANCE



SPANDA IMPLEMENTATIONS

PROJECTS





## PROGRAMME AREAS



PANDA PROGRAMMES AND INTERESTS ARE BUILT AROUND FIVE AREAS OF FOCUS:

§ CULTURE ~ EDUCATION ~ HEALTH &  
ENVIRONMENT ~ ECONOMICS ~ RESEARCH

*Programmes are designed to foster sustainable individual, social and global development, the advancement of peace, knowledge and understanding among individuals, groups and organizations and to contribute to the growth and well-being of people in their communities and in the environment. Some projects, for their specificity, may originate, advance, expand and be implemented under two or more programmes areas.*

SPANDA FULLY SUPPORTS THE UN MILLENNIUM DEVELOPMENT GOALS

### CURRENT INITIATIVES

#### THE JUBILO PROJECT

*Conflict prevention and transformation, ethnic integration and peace building through intercultural and interfaith dialogue. A comparative approach to Jewish, Christian and Islamic realities.*

UNDER THE CULTURE-EDUCATION PROGRAMMES

#### THE MANTRA PROJECT

*Poverty alleviation through green microfinance, renewable energy and sustainable agriculture, to empower women and communities to attain economic self-sufficiency and a sustainable and equitable development.*

UNDER THE CULTURE-EDUCATION-ECONOMICS PROGRAMMES

#### THE MŪSIKÉ PROJECT

*Research, recovery, documentation, conservation and dissemination of the world's ethnomusicological heritage.*

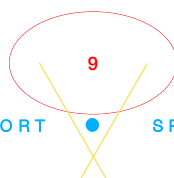
UNDER THE CULTURE-EDUCATION-RESEARCH PROGRAMMES

#### THE CLEAN CODE PROJECT

*Fostering a clean sustainable systemic change while ensuring clean, karma-free process, products and complex devices for future generations.*

UNDER THE CULTURE-EDUCATION-HEALTH &  
ENVIRONMENT-ECONOMICS AND RESEARCH PROGRAMMES

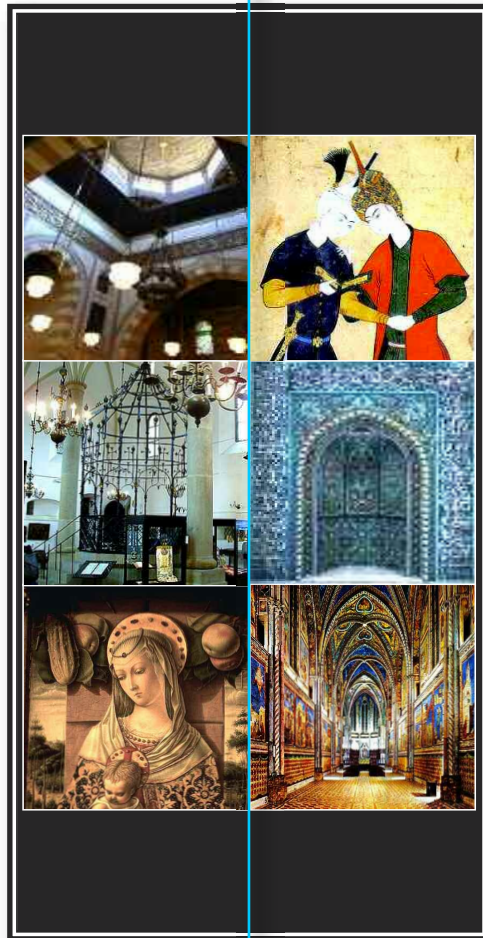
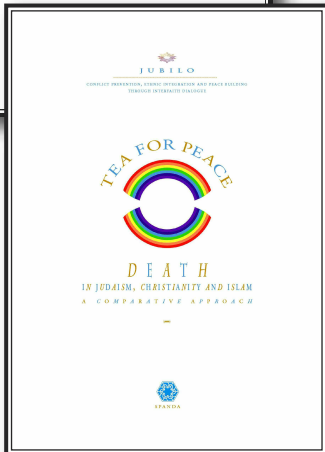
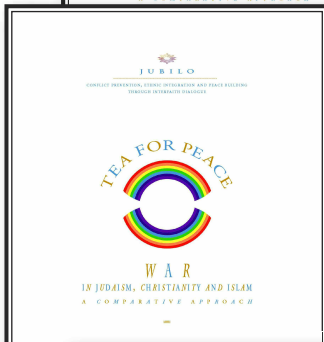
Spanda supports its mission with long-term projects requiring multi-year commitments of funding and technical assistance.





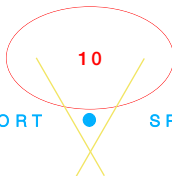
INTERCULTURAL DIALOGUE

THE JUBILO PROJECT



TOLERANCE, PEACE BUILDING

TEA FOR PEACE





## THE JUBILO PROJECT

*Conflict prevention and transformation, ethnic integration and peace building through intercultural and interfaith dialogue. A comparative approach to Jewish, Christian and Islamic realities*

UNDER THE CULTURE-EDUCATION PROGRAMMES

CONTRIBUTION TO ACHIEVING  
THE MILLENNIUM DEVELOPMENT GOALS  
MDG 2: TARGET 3 | MDG 8: TARGETS 16,18

**T**HIS PROJECT OF COMPARATIVE RELIGION AIMS TO PREVENT AND TRANSFORM CONFLICTS, TO FACILITATE ETHNIC integration and build peace among communities through an in-depth, open, respectful and tolerant interfaith and intercultural dialogue among the Abrahamic faiths.

By prompting the comparative vision, the Project underlines the contribution of different cultures to our common heritage and lifestyle, raises awareness of the importance of exploring together the means to develop an active participation in our society respecting cultural diversity in a community based on shared values, and it tests, influences and informs public policy. It is a powerful educational agent able to reach and enrich all segments of the international society, educating – particularly young people – beyond schools and curricula to the vital values and sense of belonging to the human community of global citizens.

Jubilo is endorsed by the Council of 100-leaders of the World Economic Forum (WEF, 2006) and by the European Year of Intercultural Dialogue (2008).

## JUBILO EMBODIES A THREEFOLD STRUCTURE

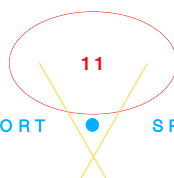
- § THE ABRAHAM'S LEGACY TELEVISION SERIES
- § THE TEA FOR PEACE OPEN FORUM DIALOGUES
- § THE SPIRIT INSPIRES MY WAY MULTIMEDIA SERIES

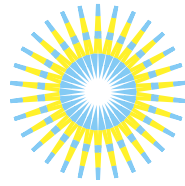
### 2012 OUTCOMES §

We amended the estimate for the production of the first documentary for the *Abraham's Legacy* television series and started the fundraising phase.

Within the framework of the *Tea for Peace* open forum dialogues, we redesigned the strategies, published the research papers and drafted the survey material for the forthcoming rounds on *Food, War, Death, and Afterlife* in Judaism, Christianity and Islam. We adapted the overall plan of action to the match community needs.

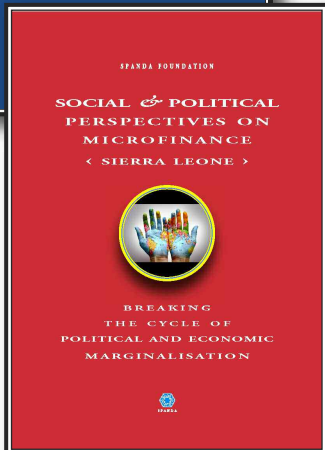
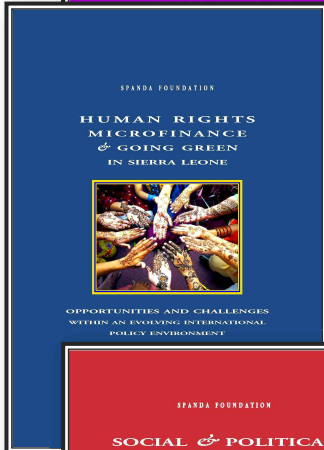
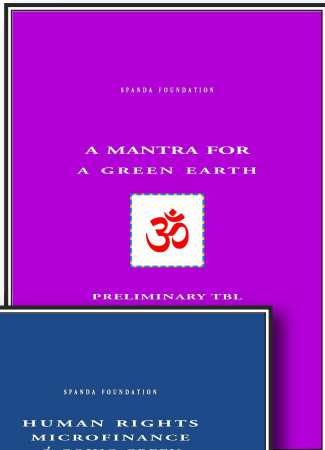
We commissioned and approved the graphic layout for *The Spirit Inspires My Way* multimedia series, defined the authors shortlist, and started to explore feasible translators.





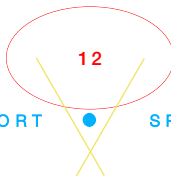
A MANTRA FOR A GREEN HEART

THE MANTRA PROJECT



POVERTY ALLEVIATION

THE MANTRA PROJECT





THE MANTRA PROJECT

Poverty alleviation through green microfinance, renewable energy and sustainable agriculture, to empower women and communities to attain economic self-sufficiency and a sustainable and equitable development.

UNDER THE CULTURE-EDUCATION-ECONOMICS PROGRAMMES

CONTRIBUTION TO ACHIEVING THE MILLENNIUM DEVELOPMENT GOALS MDG 1: TARGETS 1,2,3 | MDG 4: TARGET 1 | MDG 7: TARGETS 3,4

MANTRA IS A PROJECT OF GREEN MICROFINANCE, RENEWABLE ENERGY AND SUSTAINABLE AGRICULTURE THAT STRIVES TO alleviate poverty and revitalise communities by empowering women to lead lives of self-reliance, meet their own basic needs, attain economic self-sufficiency, live a better life with dignity and hope, and build a more suitable, sustainable and equitable development for their communities.

The project is implemented by a consultative and participatory process and by working in partnership with locally-based NGOs, community organizations, dedicated networks and government bodies to enable them to achieve their vision and facilitate broader social change in their own communities.

MANTRA FOCUSES ON FIVE MAJOR CONCERNS:

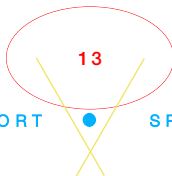
- WOMEN'S EMPOWERMENT GREEN MICROFINANCE RENEWABLE ENERGY SUSTAINABLE AGRICULTURE EDUCATION

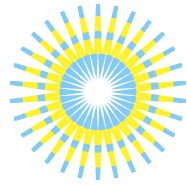
Since its inception in 2009, research and studies in the fields of renewable energies, microfinance, and sustainable agriculture have led to the structuring of a pro-development innovative project to be implemented in small community villages of around 100/200 people in the districts of Bo and Pujehun in Sierra Leone. If successful, it would be replicated in other communities.

2012 OUTCOMES

Throughout the year we advanced our research and published two further titles of the Mantra Companion Series to serve as reference works for the Project. Recent and previous titles are available both at our website and through the Microfinance Gateway Library of the Consultative Group to Assist the Poor (CGAP).

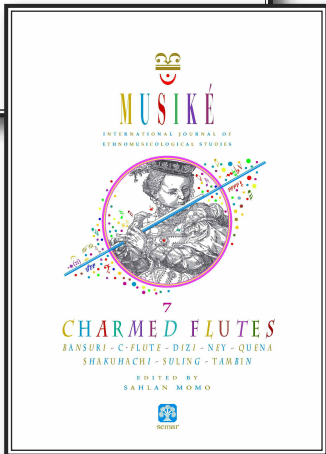
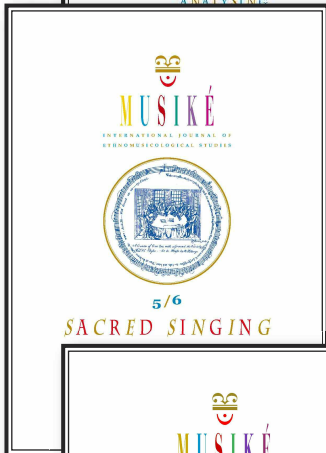
We started the fundraising phase and approached possible donors, and connected with national and international institutional funders.





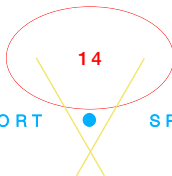
CONCERTS, JOURNALS

THE MUSIKÉ PROJECT



THE MUSIKÉ PROJECT

MULTIMEDIA





## THE MŪSIKÉ PROJECT

*Research, recovery, documentation, conservation and dissemination of the world's ethnomusicological heritage.*

UNDER THE CULTURE-EDUCATION-RESEARCH PROGRAMMES

CONTRIBUTION TO ACHIEVING

THE MILLENNIUM DEVELOPMENT GOALS

MDG 2: TARGET 3 | MDG 8: TARGETS 16,18

**T**HE PURPOSE OF THIS PROJECT IS TO RESEARCH, RECOVER, DOCUMENT AND CONSERVE THE WORLD ETHNOMUSICOLOGICAL HERITAGE and to disseminate it across a wide audience by means of concerts, books, multimedia, periodicals and websites dedicated to the subject and, by this, to contribute to a better understanding of cultural diversity and a greater tolerance and dialogue among people.

*Mūsiké is a project with a wide spectrum that achieves an accurate and natural balance between educational values and musical enjoyment, not aimed solely at ethnomusicologists, anthropologists and sociologists but primarily towards musicians, connoisseurs, students and music lovers in general.*

MUSICÉ IS STRUCTURED ALONG TRANSCULTURAL LINES AND INCORPORATES THREE AREAS OF ACTIVITY

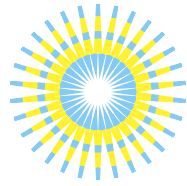
§ CONCERTS & AUDIO-VIDEO § MULTIMEDIA  
PUBLICATION § THE MŪSIKÉ PERIODICAL

### 2012 OUTCOMES §

We brought forward the preparation for the *The Charmed Flutes* live concert tour on the blow-hole instruments to be held during the 2014-2015 season. The concert proposes an itinerary of research on a comparative methodology throughout the connections between the physical features of the instrument, the peculiarities of its sound and musicality, the diverse repertoires and playing techniques and their distinct cultural backgrounds.

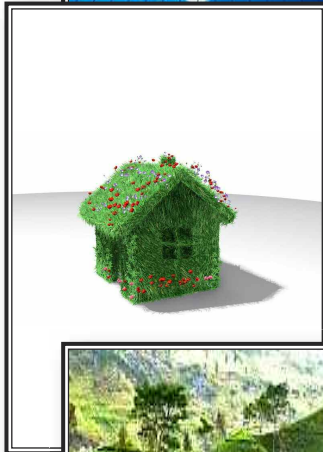
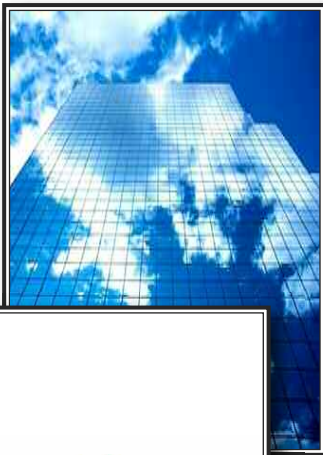
We concluded the third section on symbolism of the *Mūsiké Journal* that will complement the concert, updated the end matter, and designed the cover.





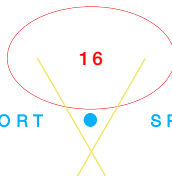
CLEAN SUSTAINABILITY

THE CLEAN CODE PROJECT

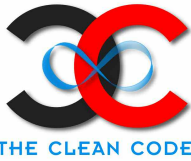


KARMA-FREE PROCESSES

THE CLEAN CODE PROJECT







## THE CLEAN CODE PROJECT

*Fostering a clean sustainable systemic change while ensuring clean, karma-free process, products and comple devices for future generations.*

UNDER THE CULTURE-EDUCATION-HEALTH & ENVIRONMENT-ECONOMICS AND RESEARCH PROGRAMMES

CONTRIBUTION TO THE SUSTAINABLE DEVELOPMENTS GOALS (SDGS)

**T**HE CLEAN CODE PROJECT AIMS TO DESIGN, DEVELOP, IMPLEMENT, MONITOR, PROMOTE AND ENFORCE IN THE PRACTICE OF business activities and legal entities a global Clean Code standard (CCs) that takes into account sustainability, respect for human and social rights, the environment, and social justice. It is a kind of quadruple-bottom line (QBL) granting that along the whole supply chain, that is, through and by the 'backbone' uniting the top to the bottom of the pyramid, only "clean" (karma-free) actions, products or complex devices or processes have been performed. From extraction, production and distribution to consumption, waste disposal and recycling; in the performance of economic and financial actions and services; in the planning and management process of activities involved in sourcing and procurement, conversion and logistic management, the life-cycle approach adopted by the CCs ensures outcomes brought about in a wholly neat and fresh manner, delivering a "clean" sustainable development in the vast variety of human endeavours.

The CCs integrates, builds on and further develops the concepts of corporate social responsibility, circular and green economy, cradle-to-cradle, farm to fork, resources efficiency, smart design, future proof brands, and many more demands surfaced lately at collective consciousness.

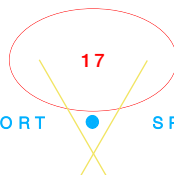
### THE PROJECT FOCUSES ON

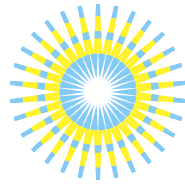
- § CLEAN CODE CERTIFICATION
- § CLEAN CODE TRADE MARK

#### 2012 OUTCOMES §

The project started in late September 2012 and is currently in its projectual phase. So far, we drafted the conceptual framework, defined the rules and principles embodied in the Code, designed the logo and the trademark, and identified the initial research, funding and implementing partners.

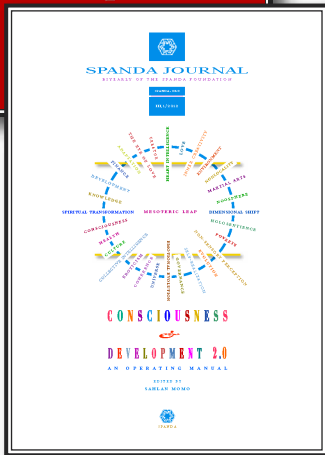
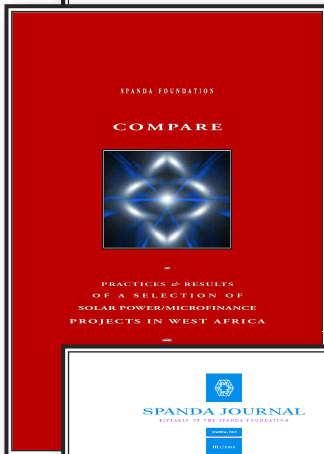
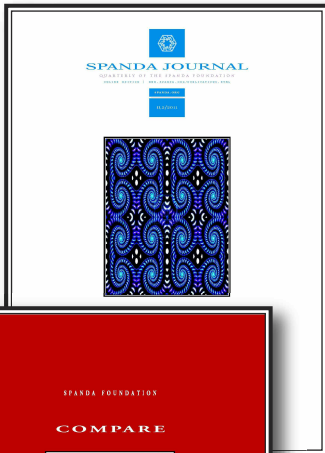
The project will be submitted to the UN ECOSOC level at the first doable occasion, to be presented later to the General Assembly for approval.





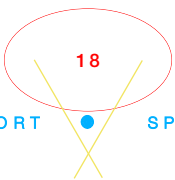
SPANDA ACTIVITIES

PUBLICATIONS



PUBLICATIONS

SPANDA ACTIVITIES



## P U B L I C A T I O N S



**T**HE SPANDA WEBSITE, THE PRINTED SPANDA JOURNAL AND THE ONLINE SPANDA MONITOR ARE THE OFFICIAL PUBLICATIONS OF the Foundation.

Even though Spanda is not a publishing house, it publishes – under its own imprint Spanda Publishing – the Spanda Papers series comprising occasional and working papers such as final reports of the Projects, results and reflections from ongoing research, discussion and topical papers, conference proceedings to stimulate and disseminate new insight in current issues or disclose novel directions of thought.

This English-language series, targeted at international policymakers, diplomats, academics, social entrepreneurs, civil society representatives, journalists and the general public, is available both in printed format and free of charge in digital format to underserved individuals, groups and not-for-profit organizations who serve people in need, via the Spanda Educational Initiative (SEI) at the Spanda website.

Commercially published books, as the multimedial/printed series of the Jubilo and Mūsiké projects, are co-published with international publisher partners or counterparts and are available worldwide from the book platforms and distribution infrastructures.

### M O S T R E C E N T T I T L E S

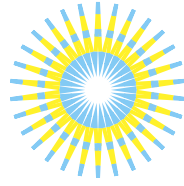
*in alphabetical order*

§ *Consciousness & Development 2.0* - {Spanda Journal, III, 1 - ISBN 978887778139X}.

§ *Human Rights, Microfinance & Going Green in Sierra Leone. Opportunities and Challenges within an Evolving International Policy Environment* - {Spanda Papers, 7 - ISBN 97888777813457}.

§ *Social & Political Perspectives on Microfinance. Sierra Leone. Breaking the Cycle of Political and Economic Marginalisation* - {Spanda Papers, 8 - ISBN 9788877781383}.





SPANDA ACTIVITIES

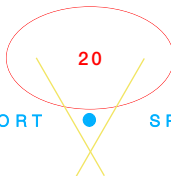
FINANCIAL REVIEWS



SPANDA ACTIVITIES

AUDITOR'S REPORT

§ THE ACCOMPANYING AUDITED FINANCIAL REPORT 2012 COMPRISING THE FINANCIAL STATEMENTS, BALANCE SHEET AND PROFIT & LOSS IS AVAILABLE UPON REQUEST §



## INDEPENDENT AUDITORS' REPORT

The Board of Directors  
The Spanda Foundation

We have audited the statements of financial position of The Spanda Foundation of The Hague ("the Foundation") as of 31 December 2012 and the related statements of activities for the year then ended ("the financial statements").

These financial statements are the responsibility of the management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with International Standards on Auditing. Those standards require that we plan and perform the audit to obtain reasonable assurance as to whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Spanda Foundation as of 31 December 2012 and the results of its operations and its cash flows for the year then ended, in accordance with international accounting standards.

Deloitte Accountants B.V.



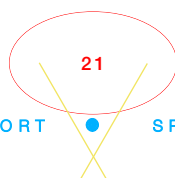
Richard J. Rothbard

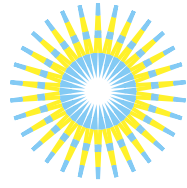
July 19, 2013

Op alle contractuele relaties van Deloitte zijn de algemene voorwaarden van Deloitte, welke zijn gedeponereerd bij de Griffie van de Arrondissementsrechtbank te Rotterdam onder aktenummer 84/20004 van toepassing.

Deolitte Accountants B.V. is ingeschreven in het handelsregister van de Kamer van Koophandel te Rotterdam onder nummer 24362853.

Member of  
Deloitte Touche Tohmatsu





SPANDA STAFF



INTERNS & VOLUNTEERS

Antimo



Giulia



Alisa



Manuel



Tim



Birgitte



SPANDA STAFF



INTERNS & VOLUNTEERS



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CURRENT MEMBERS OF THE BOARD ARE

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JOHANNES H. WITTEVEEN	<i>Treasurer</i>
SIMONA C. SAPIENZA	<i>Secretary</i>
JAN P. PRONK	<i>Advisor</i>
OSCAR VAN DIERENDONCK	<i>Counsellor</i>

### I N T E R N S & V O L U N T E E R S

ON THE WHOLE, IN 2012 SPANDA HAD A TOTAL OF 21 PEOPLE, 16 FEMALE AND 5 MALE FROM 13 COUNTRIES AND 5 CONTINENTS

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ANNA C. DE VRIES	SHEILA ECKERT
KATARINA KARAFFOVA	NATALIA KASYANOVA
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### A N N U A L D O N O R L I S T

ANNUAL GIVING JANUARY 1, 2012 THROUGH DECEMBER 31, 2012

SPANDA FOUNDATION GRATEFULLY ACKNOWLEDGES THE FOLLOWING DONORS WHO HAVE EACH CONTRIBUTED TO IMPLEMENT THE PROGRAMMES AND CARRY ON THE ACTIVITIES.

THIS LISTING REPRESENTS ALL GIFTS RECEIVED MONETARY, PRO BONO AND IN KIND, WHICH HAVE BEEN GIVEN THROUGH VARIOUS FUND DRIVES, ANNUAL EVENTS, SPECIAL FUNDRAISERS AND REQUESTS.

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# C R E D I T S



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*For additional copies of this Report or further information  
about the Foundation and its programmes, contact:*

Spanda Foundation

Department of Communications

Laan van Meerdervoort 70

NL ~ 2517AN The Hague, Netherlands

T. + 31 (0) 70 362 6522 / 362 6523

INFO@SPANDA.ORG | WWW.SPANDA.ORG





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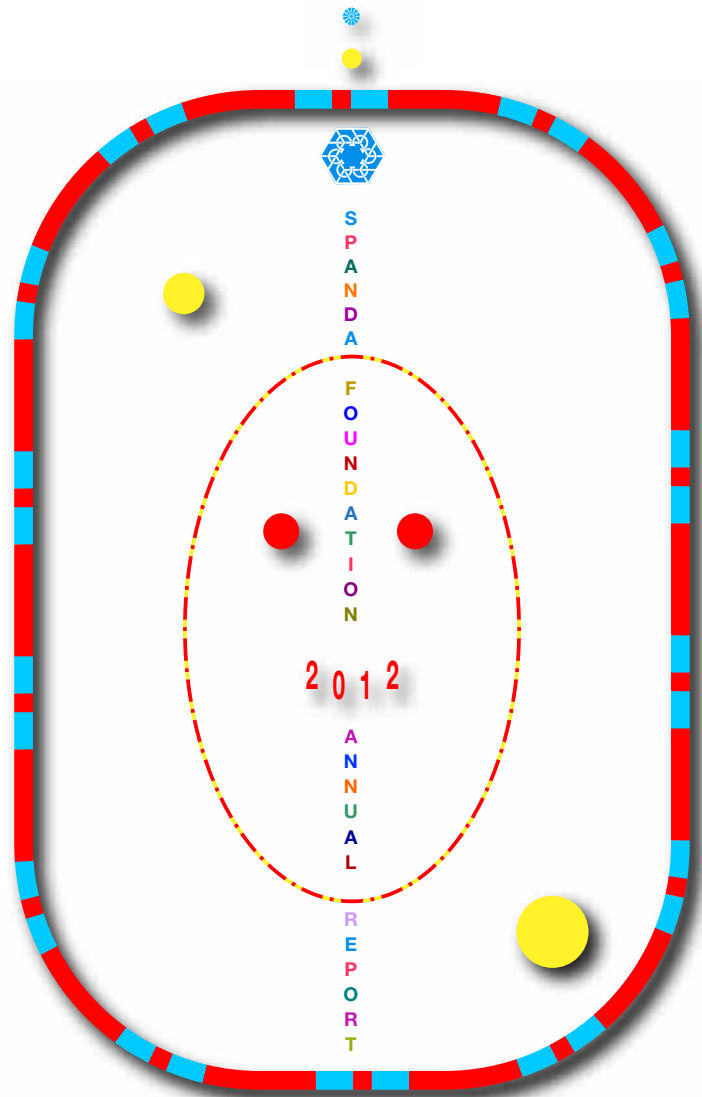


### MAIN ADMINISTRATIVE DATA

*Foundation Charter* No. 2005.001957.01  
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2012 ANNUAL REPORT